

Meeting: Overview and Scrutiny Committee

Date: 28 July 2009

Subject: Report from the Performance and Finance

Sub-Committee Chairman

Exempt: No

Appendix One: Report from the Performance

Enclosures: and Finance Sub-Committee Chair

Section 1 – Summary and Recommendations

This report sets out the items that have been considered by Performance and Finance Sub-Committee at the 20 July 2009 meeting.

Recommendation:

The Overview and Scrutiny Committee is recommended to:

 Note the issues as set out in the Chairman's report of the Performance and Finance Sub-Committee meeting held on 20 July 2009.

Section 2 - Report

Current situation

Not appropriate to this report.

Why a change is needed

Not appropriate to this report.

Main options

Not appropriate to this report.

Other options considered

Not appropriate to this report

Considerations

Resources, costs and risks

None

Staffing/workforce

None

Equalities impact

None

Legal Implications

None necessary.

Financial Implications

None necessary.

Performance Issues

These are considered in the report attached below.

Risk Management Implications

There are none specific to this report.

Section 3 - Statutory Officer Clearance

This is no longer required.

Section 4 - Contact Details and Background Papers

Contact: Ofordi Nabokei, Scrutiny Officer, 020 8420 9205 or ofordi.nabokei@harrow.gov.uk

Background Papers: None

If appropriate, does the report include the following considerations?

1.	Consultation	YES / NO
2.	Corporate Priorities	YES / NO



Meeting: Performance and Finance

Date: 20 July 2009

Subject: Chairman's Report

Key Decision: (Executive- No

Responsible Officer:

side only)

Ofordi Nabokei, Partnership Development and

Performance

Alex Dewsnap Divisional Director Partnership

Development and Performance

Exempt: No

Enclosures: None

SECTION 1 – SUMMARY AND RECOMMENDATIONS

This report sets out issues considered by the Chairman since the last meeting of the Performance and Finance Committee.

RECOMMENDATIONS:

The Committee is requested to:

- 1) Note and endorse the content of the report
- 2) Identify any potential issues for Performance and Finance to investigate in the future.
- 3) Nominate the Chairman to submit a summary of Harrow-wide performance issues, as identified through the Chairman's Meetings and at this meeting, to the next convenient meeting of Overview and Scrutiny.

SECTION 2 - REPORT

Background

Under the protocols established for the agenda planning process of the Performance and Finance Committee, the Chairman receives detailed performance information from a wide variety of sources – both internal and external – on a monthly basis.

At the monthly meeting, assisted by officers, the chairman considers the scorecards on a "by exception" basis, identifying those where questions exist about current performance.

Individual performance indicators are then selected, and cross-cutting trends are identified. The background to the performance is considered in more detail. The agenda is then built around these issues.

Current situation

Members are being asked to note and endorse the agenda items for this meeting as outlined below.

The table indicates the origin of items for this meeting's agenda; members are being asked to endorse these decisions, which were made by the Chairman and Vice-Chairman following a briefing provided by the scrutiny officer.

They are also being asked to identify any additional items which can be considered by the Chairman and Vice-Chairman in the course of planning for the next meeting.

Additionally, members are requested to nominate the Chairman to provide a summary of Harrow-wide performance issues, as a component of the scrutiny leads' report, to the next meeting of Overview and Scrutiny.

Why a change is needed

Not applicable.

Main options

It is recommended that members endorse the proposals, which are reflected in the rest of the committee papers and which were circulated to members immediately after the chairman's meeting to which they refer. They are also recommended to task the Chairman with submitting a summary of performance issues to the next meeting of Overview and Scrutiny.

Other options considered

No other options are being presented.

Recommendation: - To note and endorse the contents of the report, and to identify any potential issues for P&F to investigate in the future.

CONSIDERATIONS

Resources, Costs and Risks:

Failure to endorse the Chairman's decision will not prevent the meeting from continuing and the agenda provided being considered. However, it will damage the principle of collegiate decision-making in terms of the agenda planning process.

Sta	ffin	alv	vor	kfo	rce:
υta		IW/ V	V OI	NIU	I CC.

None

Equalities impact:

None specific

Legal comments:

None

Community safety:

None

Financial Implications

None specific.

Performance Issues

The below issues were considered:

Issue	Source	Proposal	Time scale
Right to Manage	Scrutiny Review		To come to P&F on
update			20 th July 2009
Obesity update	Scrutiny Review		To come to P&F on
			20 th July 2009
Kier	Proposed Review /	For a report and an	To come to P&F on
	Work Programme	officer to answer	20 th July 2009
		questions on the	
		Council's Housing	
		Repairs Service	
HRA	Proposed Review /	Issue is of national	To come to P&F on
	Work Programme	importance. The	20 th July 2009 /
		government will have	Ongoing
		given guidance as to	
		the possible options	
		available therefore	
		this should be	
		discussed at P&F	
		Sub-committee prior	
		to further scrutiny	
		review	
% change in	Improvement Board	This comes to the	This to come to P&F
proportion of non-	(IB) CES Balanced	P&F sub-committee	on 20 th July 2009
decent council	Scorecard & Housing	for an update and	
homes	Scorecard	fuller discussion	

Average time to complete non-urgent repairs to council housing This indicator has a RAG status of red as work was suspended	IB CES Balanced Scorecard	This continues to be monitored as non-urgent repair works have been deferred until 2009/10	Ongoing
Improved street and environmental cleanliness - Litter, detritus and graffiti All these indicators have been amber for 2 quarters.	IB CES Balanced Scorecard	The performance is considered adequate at the end of Q4. However this issue meets the by exception criteria as it has now been amber for 2 quarters, therefore this item continues to be monitored at the Chairman's briefings.	When 2009-10 Q1 scorecard is available.
% urgent repairs to council housing completed within government time limits Direction of travel for this indicator has remained the same. It has been at amber status for Q1-Q4 and therefore meets the 'by exception criteria'.	IB Housing Scorecard	This item continues to be monitored at Chairman's meetings.	Ongoing
Average time in B&B (weeks) - This has been red for Q1-4 and for Q3-4 it has gone from 'red' to 'red - needs prompt action'.	IB Housing Scorecard	This issue continues to be monitored at Chairman's briefings. To mark whether there is a change or not in status. In Q3 it was announced that the data was historical and that there were no families were in B&B in Q4 the direction for travel is deterioration. If there is no improvement in the Q1 scorecard clarification of what is being done will be sought.	When 2009-10 Q1 scorecard is available.
Tenants with more than 7 weeks rent arrears (as a % of	IB Housing Scorecard	This issue continues to be monitored and taken up by the	Ongoing / when 2009-10 Q1 scorecard is

total no of tenants) - The target is now 'red needing action' for 2 quarters. The direction for travel is deterioration.		Chair, Vice Chair and Committee if deemed appropriate.	available
Proportion of Gas Servicing Certificates outstanding - This has been 'red' for Q1-2 and 'red needing prompt action' for Q3-	IB Housing Scorecard	This issue continues to be monitored at Chairman's briefings and could be incorporated in a further look at efficiencies as part of the proposed Kier Review	Look at when 2009- 10 Q1 scorecard is available.
Reviews for clients 18+ as % of total service users The target is 80% the end of year performance is amber. It has been amber from Q2-4.	Adults Improvement Board Paper	This issue continues to be monitored and taken up by the Chair, Vice Chair and will go to Committee if deemed appropriate.	Ongoing / When 2009-10 Q1 scorecard is available
% in residential accommodation This is currently amber but continues to exceed the target.	Children's Improvement Board Paper	This issue continues to be monitored and taken up by the Chair, Vice Chair and will go to Committee if deemed appropriate.	Ongoing/ When 2009-10 Q1 scorecard is available
Numbers of permanent exclusions and fixed term exlusions. The target for fixed term exclusions was 1085. In Q1 it exceeded target it also exceeded target in Q4. For permanent exclusions, the rating is 'red'	Children's Improvement Board Paper	This issue continues to be monitored and taken up by the Chair, Vice Chair and go to Committee if deemed appropriate.	Ongoing
Children Looked After Absent from School Already 12% of CLA have The 2009/10 target is already missed	Children's Improvement Board Paper	The Chair and Vice Chair are currently looking into this matter to ascertain whether or not it needs to be brought to committee.	Ongoing
Core assessments for children's social care that were carried out within 35 working	SAP Balanced Scorecard	This issues is within tolerance, the rating is amber and therefore continues to	Ongoing

days of their commencement DCSF DSO Q3 and 4 are below the target.		be monitored and taken up by the Chair & Vice Chair.	
CLA 12+ months eligible for GCSE's achieving at least 1 A*-G It has been red at 66% for Q2-4	SAP Balanced Scorecard	This issue continues to be monitored and taken up by the Chair & Vice Chair.	Ongoing
CLA Achievement The attainment target is below the target that has been set. Care Matters are in place to address this but the impact will not be see until 2011.	Children's Improvement Board. Summary Report	This issue continues to be monitored and taken up by the Chair & Vice Chair.	Ongoing
Improve System Backups This has been red for 2 quarters (Q3 & 4).	Corporate Finance Quarterly Scorecard	The Chair and Vice Chair have sought further clarification on this item from the measure owner On receipt of this information it was decided this did not need to come to committee.	

These issues arise from a number of PIs which, on the basis of an analysis, have been distilled down into these items, some of which are cross-cutting.

Legal and Financial Implications

There are no legal or financial implications to this report.

SECTION 3 - STATUTORY OFFICER CLEARANCE

This is no longer required

SECTION 4 - CONTACT DETAILS AND BACKGROUND PAPERS

Contact:

Ofordi Nabokei, Scrutiny Officer, Partnership, Development and Performance **020 8420 9205**: ofordi.nabokei@harrow.gov.uk

Background Papers:

None.